

Board and Committee Meeting Attendance (January 1 – December 31, 2025)

	Board of Directors ¹	Audit and Finance Committee (AFC)	Human Resources and Compensation Committee (HRCC)	Corporate Governance Committee (CGC)	Capital Projects Committee (CPC)	Executive Committee (EXE)	Pension Committee (PC)	Joint Pension-Human Resources and Compensation Committee (PC-HRCC)
Number of Meetings ²	5	4	3	2	4	1	4	1

Attendees (Independent Directors)³

Robert Campbell	5/5			2/2			4/4	1/1
Ernie Daniels	4/5	3/4	3/3	1/1				1/1
Peter Dhillon ⁴	3/3	2/2		1/1				
David Dominy	4/5		2/3				3/4	0/1
Ray Ivany	4/5				4/4	1/1	4/4	1/1
Claire Kennedy ⁵	4/5					1/1		
Carlos Leitão ⁶	2/2				1/1			
Mariette Mulaire	4/5		2/3	2/2				0/1
Greg Stewart	5/5		3/3		4/4	1/1		1/1
Anne Whelan ⁷	5/5	4/4		2/2		1/1		
Shelley Williams	5/5	4/4			4/4			

Note: An empty space indicates that the Director is not a member of the Committee.

¹ The Bank of Canada Governor, Tiff Macklem, attended 5 of 5 Board meetings in 2025.

¹ The Bank of Canada Senior Deputy Governor, Carolyn Rogers, attended 4 of 5 Board meetings in 2025.

² There was an off-cycle Board meeting held on January 8, 2025

³ Attendance records pertain only to the period in which the directors were assigned to each committee as adjustments were made to assignments during the year.

⁴ Peter Dhillon ceased to be a member of the Board in August 2025.

⁵ In her role as Lead Director (up until July 1, 2025), Claire Kennedy attended the following: AFC (2 /2 meetings), CGC (1/1 meeting), CPC (2 /2 meetings), HRCC (1/1 meeting), PC (0/2 meetings), Joint PC/HRCC (0/1 meeting)

⁶ Carlos Leitão ceased to be a member of the Board in March 2025

⁷ Anne Whelan was acclaimed as Lead Director, effective July 7, 2025. In her role as Lead Director, she attended the following: CPC (2 /2 meetings), HRCC (2/2 meetings), PC (2/2 meetings)