

Board and Committee Meeting Attendance (January 1 – December 31, 2022)

	Board of Directors ¹	Audit and Finance Committee (AFC)	Human Resources and Compensation Committee (HRCC)	Corporate Governance Committee (CGC)	Capital Projects Committee (CPC)	Executive Committee ²	Pension Committee (PC)	Special Committee
Number of Meetings	7	5	4	5	4	3	4	0

Attendees (Independent Directors)³

Debora Bielecki	7/7				4/4		4/4	
Robert Campbell	7/7			5/5			4/4	
Peter Dhillon	6/7	5/5		5/5		2/3		
Ray Ivany	6/7				4/4		4/4	
Monique Jérôme-Forget	7/7		4/4		4/4	3/3		
Claire Kennedy ⁴	7/7	4/5	4/4			2/3		
Monique Mercier ⁵	2/2		1/1	1/2				
Mariette Mulaire	6/7	5/5	3/4					
Greg Stewart	7/7		3/4		3/4	2/3	3/4	
Anne Whelan	7/7	5/5		5/5				

Note: An empty space indicates that the Director is not a member of the Committee.

¹ The Bank of Canada Governor, Tiff Macklem, attended all the Board of Directors' meetings in 2022. The Bank of Canada Senior Deputy Governor, Carolyn Rogers, attended 5 of 7 Board meetings.

² An Executive Committee meeting was held on February 2, 2022 to appoint Carolyn Rogers as Chair of Pension Committee.

³ Attendance records pertain only to the period in which the directors were assigned to each committee as adjustments were made to assignments during the year.

⁴ In her role as Lead Director, Claire Kennedy attended the following: CGC (4 meetings) and CPC (2 meetings).

⁶ Monique Mercier resigned from the Board effective May 2, 2022.