

Board and Committee Meeting Attendance (January 1 – December 31, 2021)

	Board of Directors ¹	Audit and Finance Committee (AFC)	Human Resources and Compensation Committee (HRCC)	Corporate Governance Committee (CGC)	Capital Projects Committee (CPC)	Executive Committee	Pension Committee (PC)	Joint PC and HRCC Meeting	Special Committee ²
Number of Meetings	7	5	3	4	4	2	4	1	6

Attendees (Independent Directors)³

Debora Bielecki	7/7	1/1			4/4		3/3		3/3
Stephanie Bowman ⁴	4/4	3/3		1/1	1/1				3/3
Robert Campbell	7/7		1/1	4/4			3/3	1/1	6/6
Peter Dhillon	5/7	3/5		2/4		1/2			2/3
Ray Ivany	7/7				4/4		4/4	1/1	3/3
Monique Jérôme-Forget	7/7		3/3		4/4	2/2		1/1	3/3
Claire Kennedy ⁵	7/7	3/3				2/2			6/6
Monique Mercier	7/7		3/3	4/4				1/1	6/6
Mariette Mulaire	7/7	4/4	3/3	1/1				1/1	6/6
Greg Stewart	7/7		2/3		3/4	2/2	3/4	1/1	3/3
Anne Whelan	7/7	3/3		4/4			1/1	1/1	6/6

Note: An empty space indicates that the Director is not a member of the Committee.

¹ The Bank of Canada Governor, Tiff Macklem, attended all the Board of Directors' meetings in 2021.

² There were 3 Special Committee meetings and 3 sub-committee meetings for a total of 6 meetings for directors on the sub-committee.

³ As a result of vacant positions on the Board of Directors and the annual review of committee memberships, adjustments were made to individual assignments during the year. Attendance records pertain only to the period in which the directors were assigned to each committee.

⁴ Stephanie Bowman ceased to be a member of the Board of Directors in August 2021.

⁵ In her role as Lead Director (not a committee member) Claire Kennedy attended the following: AFC (1 meeting), HRCC (3 meetings), CGC (4 meetings), CPC (3 meetings), PC (3 meetings) and the joint HRCC/PC (1 meeting).